

Herding Cats **Revisited**

Being more advice for aspiring
academic and research leaders

Triarchy Press



Geoff Garrett and Graeme Davies

“...the new book is even better than the original ... the additional material is relevant and incisive...”

Prof. Ian Steadman, formerly Director of Development, Open University, UK

“this updated version is full of even more insight and wisdom ... a lovely book”

Prof. Mark Dodgson, Emeritus Professor, University of Queensland, Australia

“...brilliant ... a ‘must read’ for all academic and research leaders...”

Dr Ramesh Mashelkar, when Director General, CSIR, India

“...succinct, engaging, and easy to comprehend. Great job.”

Dr Curtis Carlson, when Chief Executive, SRI International, USA

*“...**Herding Cats Revisited** delivers hard-earned experience ... a must read, reflect and apply ...”*

Ian Dean, International Leadership Coach, Stellenbosch, South Africa

Help, advice, experience, humour... for new and established academic and research leaders

It is a truth universally acknowledged in the field that most academics and researchers will – like cats – seek to exercise as much independence as possible and may display resistance to anything resembling authority. Nevertheless, leaders in academic/research institutions must still lead and, by common agreement, need all the help and advice they can get!

In the 10 years since their hugely popular first book (*Herding Cats*), the world has changed almost beyond recognition. Geoff Garrett and Graeme Davies have also accumulated even more experience of leading such institutions, and have talked to even more colleagues around the world. In *Herding Cats Revisited* they have extended the text significantly, rewriting and updating their advice to reflect the technology, equality and financial realities of the 2020s.

Once again, the authors address common leadership and management themes, like making tough strategic choices, leading change effectively, dealing with bureaucracy, allocating resources, managing budgets and ensuring effective implementation. They have also added new sections on issues like commercialisation, work-life balance, leadership vs. management, governance and ethics, social media and its management, crisis management and cybersecurity.

Herding Cats Revisited guides aspiring and established academic/research leaders through the process of learning to embrace the qualities of their ‘cats’ so they can tempt them into successfully achieving exciting and demanding goals with agility.

The Authors:

Geoff Garrett was Queensland Chief Scientist from 2011 to 2016, after eight years as Chief Executive of Australia’s Commonwealth Scientific and Industrial Research Organisation (CSIRO). Before that he led South Africa’s national science agency, the CSIR, as President and Chief Executive. He has been South Africa’s ‘Boss of the Year’ and ‘Engineer of the Year’.

Sir Graeme Davies is Emeritus Vice-Chancellor of the University of London. He has been Principal of the University of Glasgow, Chief Executive of the Higher Education Funding Council for England and Vice-Chancellor of the University of Liverpool. He is Chancellor of the British University Vietnam and Board Member/ Trustee of the University of Lincoln, Taylor’s University, Kuala Lumpur and the British Institute for Technical Education.

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